

August 29, 2019

To whom it may concern:

Company Name: Nippon Yusen Kabushiki Kaisha
Representative: Hitoshi Nagasawa, President
Code No. :9101, First Section of Tokyo Stock
Exchange and Nagoya Stock Exchange
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**Notice of Company Split (Simplified Absorption-type Company Split)
(Notice of Business Reorganization of Yusen Logistics Co., Ltd.)**

Nippon Yusen Kabushiki Kaisha (Hereafter "NYK") hereby announces that at the meeting of the Board of Directors held on August 29, 2019, NYK resolved to conduct a company split (absorption-type split) in which the shares of foreign subsidiaries of Yusen Logistics Co., Ltd. (hereafter "YLK ") owned by NYK will be transferred to our wholly-owned subsidiary, YLK (hereafter "this split ") with an effective date of November 1, 2019.

Since this split is a simplified absorption-type company split in which the wholly-owned subsidiary becomes a successor, some of the details have been omitted from this disclosure.

1. Purpose of the Company Split

In 2010, we consolidated our domestic logistics business in Japan, which we had developed under "NYK logistics" brand, into YLK. Furthermore, in 2011, we merged our overseas logistics business with YLK, whereas both NYK and YLK have direct investment in some of overseas logistics subsidiaries. Following full acquisition of YLK by NYK in Fiscal Year 2017, we have been studying how to position these overseas logistics subsidiaries and we have decided that implementing the following reorganization and establishing a capital structure that is more in line with actual business conditions will clarify the authority of each Group company and realize agile and flexible business management.

2. Outline of Company Split

(1) Schedule of this split

Resolution of Board of Directors:	August 29, 2019
Conclusion of contract:	August 29, 2019
Effective date:	November 1, 2019

(NOTE) This split is a simplified absorption-type company split as stipulated in Article 784, Paragraph 2 of the Companies Act, and is therefore approved by the Board of Directors.

(2) Method of Company Split

This is an absorption-type company split in which NYK will be the split company and YLK will be the successor company.

(3) Details of allotment related to the Company Split

YLK will allocate NYK 54,193 shares of the Company's common stock of YLK, which it holds.

(4) Required action regarding stock acquisition rights and convertible bond

Not applicable.

(5) Amount of decrease in Capital stock

NYK's capital stock will remain unchanged.

(6) Rights and Obligations to be succeeded by the Successor Company

YLK will succeed the shares of the following subsidiaries of YLK which are owned by NYK.

- Yusen Logistics (Argentina) S.A.
- Yusen Logistics (Taiwan) Ltd.
- Yusen Logistics (Singapore) Pte Ltd
- PT. Yusen Logistics Indonesia
- PT. Yusen Logistics Solutions Indonesia
- PT. Puninar Yusen Logistics Indonesia

(7) Expectations regarding fulfillment of obligations

We believe that there are no concerns regarding ability of YLK to fulfill its obligations upon completion of the Company Split.

3. Overview of the Company (as of the end of March 2019)

	Split Company	Successor Company
① Company Name	Nippon Yusen Kabushiki Kaisha	Yusen Logistics Co., Ltd.
② Head office	Chiyoda-ku, Tokyo	Minato-ku, Tokyo
③ Representative	Hitoshi Nagasawa President	Kenji Mizushima President
④ Business description	Marine transportation, land transportation, and air transportation etc.	Consigned freight forwarding, international integrated transportation, customs clearance, and warehousing etc.
⑤ Common stock	144,319 million yen	4,301 Million yen
⑥ Established	September 29, 1885	February 28, 1955
⑦ Number of shares issued	170,055,098 shares	42,220,800 shares

⑧ Fiscal year end	March	March
⑨ Largest shareholder	The Master Trust Bank of Japan, Ltd. (Trust Account) (6.9%)	Nippon Yusen Kabushiki Kaisha (100%)

Recent Financial Results (As of March 31, 2019)

⑩ Net assets	521,725 million yen	17,645 million yen
⑪ Total assets	2,001,704 million yen	59,005 million yen
⑫ Net assets per share	2,889 yen	418.45 yen
⑬ Net sales	1,829,300 million yen	89,353 million yen
⑭ Operating profit/loss	11,085 million yen	△422 million yen
⑮ Recurring profit/loss	△2,052 million yen	921 million yen
⑯ Profit/Loss attributable to owners of parent	△44,501 million yen	34 million yen
⑰ Net income per share	△263.80 yen	0.81 yen

4. Expected status of NYK following this split

There are no changes to the Company name, location, name of representative, business description, common stock, and fiscal year-end.

5. Expected status of YLK following this split

There are no changes to the Company name, location, name of representative, business description, common stock, and fiscal year-end.

6. Outlook

Since this split is a simplified absorption-type company split between NYK and its wholly-owned subsidiary, YLK, it is expected to have an insignificant impact on consolidated performance.

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