# Financial Results for Q3 FY2024, and Forecast for Full-year FY2024

February 5, 2025







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  for 3rd Quarter FY2024
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(Attachment)
Ocean Network Express
Financial Results for FY2024 3rd Quarter



### Q3 review (year-on-year comparison)

- ► Revenues: JPY1,976.9 billion (up JPY187.7 billion)
  - Logistics Revenue increased resulting from an increase in handling volumes. (up JYP94.1 billion)
  - Dry Bulk Revenue increased, supported by the high market levels, especially for the Capesize vessel segment, in the first half. (up JYP52.0 billion)
- ► Recurring profit: JPY436.4 billion (up JPY236.1 billion)
  - Liner Trade The handling volumes and freight rates were higher than in the same period last year due to the continued impact of strong cargo movements and the situation in the Red Sea on supply-demand conditions. (up JYP204.8 billion)
- ► Net income: JPY395.4 billion (up JPY241.9 billion)
- ➤ Shareholder return: Share repurchase
  - The share repurchase is being implemented for the period from May 9, 2024 to April 30, 2025 with the total maximum repurchase amount of JPY130 billion. All the shares repurchased will be retired.
  - As of January 31, 2025, a cumulative total of 25,815,800 shares were repurchased at a total amount of approx. JPY125.0 billion.

### 1. Overview of the Q3 Results for FY2024

#### Results



#### Recurring profit by segment (year-on-year comparison)

- ► Liner Trade: JPY250.2 billion (up JPY204.8 billion)
  - Although the Container Shipping market softened after peaking out in the second quarter, the handling volumes and freight rates were higher than in the same period last year due to the continued impact of strong cargo movements and the situation in the Red Sea on supply-demand conditions.
- **►** Air Cargo Transportation: JPY19.0 billion (up JPY13.8 billion)
  - Cargo movements, mainly from Asia to Europe and the U.S., remained strong, resulting in an increase in handling volumes. Freight rates also remained at a high level due to tight supply and demand.
- ► Logistics: JPY20.7 billion (down JPY0.3 billion)
  - Air freight & Ocean freight: Air freight spot cargoes increased, especially in the third quarter, on top of strong cargo movements from Asia. The business experienced demand for moving up the ocean freight shipment schedule caused primarily by concerns over potential labor strikes on the East Coast of the U.S.
  - Contract logistics: Due to the occurrence of one-off expenses related to growth investments implemented in the previous fiscal year, profit level decreased year on year.

#### 1. Overview of the Q3 Results for FY2024

#### Results



### Recurring profit by segment (year-on-year comparison)

- **►** Automotive: JPY91.6 billion (up JPY3.6 billion)
  - Despite the ongoing port congestion and route change caused by, among other factors, the conflict on the Middle East, the business captured robust transport demand by improving vessel utilization.
- **▶** Dry Bulk: JPY21.8 billion (up JPY5.5 billion)
  - Although the market softened in the latter half of the third quarter, market levels for the cumulative period through the third quarter were higher than in the same period last year, supported by the high levels, especially for the Capesize vessel segment, in the first half.
- Energy: JPY32.3 billion (down JPY0.7 billion)
  - VLCC: Market levels trended below the levels during the same period last year, reflecting weaker demand in China in the third quarter.
  - VLGC: Market levels declined year on year due to an increase in shipping capacity resulting from the completion of new vessels and the alleviation of the impact of the drought in the Panama Canal we experienced in the previous fiscal year.
  - LNG carrier: The results were steady on support from medium- to long-term contracts.



|   |          |          | FY2      | 023      |          |           |          | Year-on- |          |          |        |
|---|----------|----------|----------|----------|----------|-----------|----------|----------|----------|----------|--------|
| (Billions of yen)                       | Q1       | Q2       | Q3       | Q1-3     | Q4       | Full-Year | Q1       | Q2       | Q3       | Q1-3     | year   |
| Revenues                                | 567.5    | 600.8    | 620.8    | 1,789.2  | 598.0    | 2,387.2   | 651.7    | 665.1    | 660.1    | 1,976.9  | 187.7  |
| Operating<br>Profit                     | 47.1     | 51.6     | 45.4     | 144.2    | 30.4     | 174.6     | 65.8     | 49.7     | 62.5     | 178.1    | 33.8   |
| Recurring<br>Profit                     | 89.4     | 69.8     | 40.9     | 200.2    | 61.0     | 261.3     | 125.7    | 163.4    | 147.1    | 436.4    | 236.1  |
| Profit attributable to owners of parent | 73.4     | 39.8     | 40.1     | 153.5    | 75.0     | 228.6     | 110.2    | 155.6    | 129.5    | 395.4    | 241.9  |
| Exchange Rate                           | ¥135.81  | ¥144.05  | ¥148.72  | ¥142.86  | ¥146.68  | ¥143.82   | ¥155.02  | ¥152.77  | ¥149.04  | ¥152.27  | ¥9.41  |
| Bunker Oil Prices                       | \$611.22 | \$597.59 | \$642.12 | \$617.70 | \$629.90 | \$620.83  | \$634.08 | \$629.71 | \$611.01 | \$624.74 | \$7.05 |

Note 1

Note 2



|           | Operating<br>Segment |       |       | FY2   | 023     |       |           |       | FY2   | 024   |         | Year-   |
|-----------|----------------------|-------|-------|-------|---------|-------|-----------|-------|-------|-------|---------|---------|
|           | (Billions of yen)    | Q1    | Q2    | Q3    | Q1-3    | Q4    | Full-Year | Q1    | Q2    | Q3    | Q1-3    | on-year |
| _         | Lines Tuesde         | 56.4  | 55.2  | 41.3  | 153.0   | 39.3  | 192.3     | 44.5  | 47.6  | 44.8  | 137.0   | -15.9   |
| Liner     | Liner Trade          | 31.6  | 15.0  | -1.3  | 45.3    | 22.5  | 67.8      | 53.7  | 122.9 | 73.5  | 250.2   | 204.8   |
| Qο        | Air Cargo            | 37.0  | 40.8  | 44.8  | 122.6   | 38.4  | 161.1     | 46.6  | 46.0  | 49.4  | 142.0   | 19.3    |
| Logistics | Transportation       | 0.4   | -0.0  | 4.9   | 5.2     | 0.4   | 5.7       | 3.4   | 4.80  | 10.7  | 19.0    | 13.8    |
| jisti     | Landadaa             | 164.7 | 173.9 | 181.6 | 520.3   | 181.9 | 702.2     | 189.0 | 212.2 | 213.2 | 614.4   | 94.1    |
| cs        | Logistics            | 7.0   | 6.7   | 7.3   | 21.0    | 4.8   | 25.9      | 5.5   | 6.8   | 8.3   | 20.7    | -0.3    |
| A 4.      |                      | 114.1 | 129.3 | 131.2 | 374.7   | 116.1 | 490.9     | 138.3 | 133.3 | 134.1 | 405.7   | 31.0    |
| Autoi     | motive               | 29.5  | 30.9  | 27.4  | 87.9    | 17.8  | 105.8     | 37.8  | 23.7  | 30.0  | 91.6    | 3.6     |
| D. F      |                      | 134.7 | 136.1 | 152.6 | 423.5   | 149.7 | 573.3     | 163.2 | 160.1 | 152.2 | 475.6   | 52.0    |
| Dry E     | SUIK                 | 12.9  | 7.6   | -4.2  | 16.2    | 1.7   | 18.0      | 14.0  | -5.5  | 13.3  | 21.8    | 5.5     |
| F         |                      | 40.6  | 40.8  | 46.9  | 128.3   | 45.0  | 173.3     | 46.6  | 44.3  | 43.9  | 134.9   | 6.6     |
| Energ     | <b>у</b>             | 11.2  | 10.7  | 11.1  | 33.1    | 13.2  | 46.3      | 11.0  | 10.7  | 10.5  | 32.3    | -0.7    |
| 011       |                      | 48.2  | 60.1  | 57.4  | 165.7   | 56.9  | 222.6     | 54.4  | 48.9  | 50.4  | 153.8   | -11.8   |
| Othe      | rs                   | -0.4  | 1.3   | -0.1  | 0.7     | 2.8   | 3.6       | 1.7   | 2.5   | 2.7   | 7.0     | 6.2     |
| Elimi     | nation/              | -28.4 | -35.6 | -35.1 | -99.2   | -29.6 | -128.8    | -31.1 | -27.6 | -28.1 | -86.9   | 12.2    |
| Corp      | orate                | -3.0  | -2.5  | -4.0  | -9.6    | -2.5  | -12.1     | -1.7  | -2.6  | -2.1  | -6.6    | 3.0     |
| Corre     |                      | 567.5 | 600.8 | 620.8 | 1,789.2 | 598.0 | 2,387.2   | 651.7 | 665.1 | 660.1 | 1,976.9 | 187.7   |
| Cons      | olidated             | 89.4  | 69.8  | 40.9  | 200.2   | 61.0  | 261.3     | 125.7 | 163.4 | 147.1 | 436.4   | 236.1   |

(Upper) Revenues (Lower) Recurring Profit

Note 1 Effective from FY2024, the previous Bulk Shipping Business has been divided into Automotive Business, Dry Bulk Business, and Energy Business.

Note 2 Effective from FY2024, Real Estate Business has been included in Other Businesses.

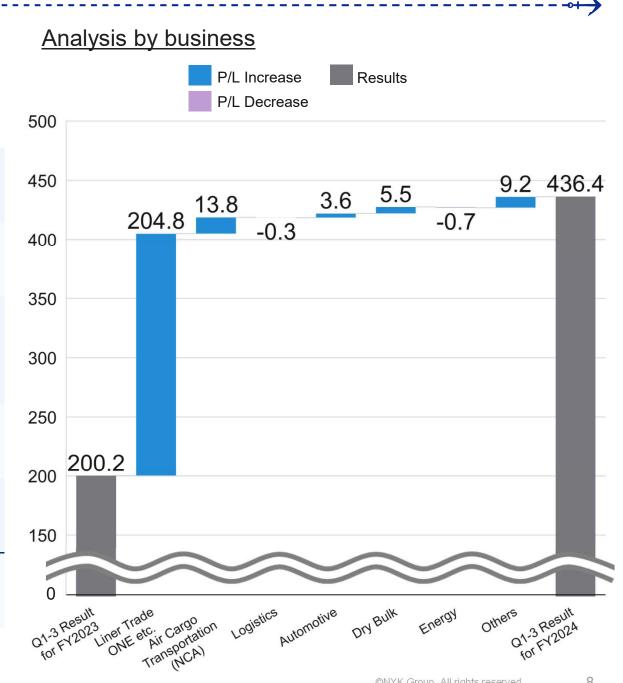
(To reflect the above changes, the figures for FY2023 has been reclassified to conform to the new classification.)

## **Analysis of Change in Recurring Profit** between FY2023 and FY2024



#### Analysis by factor

|                                     | (billion yen) |  |
|-------------------------------------|---------------|--|
| Yen<br>Depreciation                 | 13.4          | ¥152.27/\$<br>Depreciated by ¥9.41                       |
| Higher<br>Bunker Oil<br>Prices      | -0.2          | \$624.74/MT<br>Increased by \$7.05/MT                    |
| Market<br>Effects, etc.             | 199.8         | Liner (incl. ONE) +202.7 Automotive Dry Bulk Energy -2.9 |
| Foreign<br>Exchange<br>Gains/Losses | 6.2           |  |
| Others                              | 16.9          | Air Cargo(NCA) +13.8<br>Logistics -0.3                   |
| Total                               | 236.1         |  |



# 2. Full-year Forecast for FY2024

#### Forecast



#### Full-year forecast (Comparison with the forecast announced at the previous financial reporting)

► Revenues: JPY2,580.0 billion (up JPY40.0 billion)

Automotive: Up JPY15.0 billion
Logistics: Up JPY14.0 billion

Recurring profit: JPY480.0 billion yen (up JPY 70.0 billion)

Liner Trade: Up JP57.0 billion

► Net income: JPY450.0 billion (up JPY60.0 billion)

Shareholder return:

Dividend (per share): Interim: 130 yen | Year-end: 180 yen (forecast) (Full-year: 310 yen)

(The year-end dividend has been revised upward by 50 yen from the previous forecast of 130 yen.)

- The amount of full-year dividend is determined based on a targeted consolidated dividend payout ratio of 30% as set forth in the basic shareholder return policy.
- The amounts of forecast dividends are based on the number of shares excluding the number of shares of treasury stock acquired by the end of January 2025.

#### **Share repurchase**

 As already mentioned in Q3 review (on page 3), the share repurchase is being implemented with the total maximum amount of JPY130 billion.

# 2. Full-year Forecast for FY2024

#### **Forecast**



Recurring profit by segment (Comparison with the forecast announced at the previous financial reporting)

- ► Liner Trade: JPY262.0 billion (up JPY57.0 billion)
  - In Container Shipping, although we expect that short-term freight rates will decline toward the end of the current fiscal year, the full-year profit level will be higher than our previous forecast as the third-quarter market levels and profit level have ended up being higher than our previous forecast.
- ➤ Air Cargo Transportation: JPY19.0 billion (up JPY6.0 billion)
  - The full-year profit level is expected to exceed our previous forecast, supported by strong cargo demand as seen in the third quarter.
  - The full-year earnings forecast has been developed assuming that, as disclosed on June 10, 2024, the share exchange of Nippon Cargo Airlines Co, Ltd. (NCA) will be executed on March 31, 2025.
- Logistics: JPY22.0 billion (unchanged)
  - Air freight & Ocean freight: Although we expect a decline in profits in the fourth quarter due to seasonal factors, we expect profits for the full year to be at the same level as the previous forecast.
  - Contract logistics: We expect that the profit level will be largely the same as our previous forecast.

# 2. Full-year Forecast for FY2024

#### **Forecast**



Recurring profit by segment (Comparison with the forecast announced at the previous financial reporting)

- **►** Automotive: JPY115.0 billion (up JPY5.0 billion)
  - The profit level is expected to be on par with our previous forecast on the back of firm transport demand.
- Dry Bulk: JPY22.0 billion (up JPY2.0 billion)
  - Market levels are expected to be lower than our previous forecast for all vessel segments. However, we expect that the full-year profit level will exceed our previous forecast due mainly to the impact of the foreign exchange fluctuations in the third quarter.
- ► Energy: JPY44.0 billion (up JPY2.0 billion)
  - VLCC: In light of the decrease in demand in China and other factors, market levels are expected to be lower than our previous forecast.
  - VLGC: Market levels are expected to fall short of our previous forecast due to an increase in shipping capacity.
  - LNG carrier: We expect the profit level to be higher than our previous forecast primarily attributable to the impact of foreign exchange, on top of stable earnings from medium- to long-term contracts.





|   |          | FY2      | 2023(Resu | lt)      |           |          | FY2      |                |                      | Change    |                  |               |      |
|---|----------|----------|-----------|----------|-----------|----------|----------|----------------|----------------------|-----------|------------------|---------------|------|
|   | 11       | 4        | 2         | н        |           | 1H(Re    | esult)   | 21             | Н                    |           | Year-on-<br>Year | from<br>Prev. |      |
| ons of yen)                                   | Q1       | Q2       | Q3        | Q4       | Full-year | Q1       | Q2       | Q3<br>(Result) | Q4                   | Full-Year | Tear             | Forecast      |      |
| Dovenues                                      | 1,16     | 8.3      | 1,21      | .8.9     | 2,387.2   | 1,31     | 6.8      | 1,26           | 3.2                  | 2 590 0   | 192.8            | 40.0          |      |
| Revenues                                      | 567.5    | 600.8    | 620.8     | 598.0    | 2,307.2   | 651.7    | 665.1    | 660.1          | 603.1                | 2,580.0   | 192.6            | 40.0          |      |
| Operating Duefit                              | 98       | .7       | 75        | .8       | 174.6     | 115      | 5.6      | 94             | .4                   | 210.0     | 25.4             | 10.0          |      |
| Operating Profit                              | 47.1     | 51.6     | 45.4      | 30.4     | 174.6     | 65.8     | 49.7     | 62.5           | 31.9                 | 210.0     | 35.4             | 33.4          | 10.0 |
| Decumina Duefit                               | 159      | 9.2      | 102       | 2.0      | 261.2     | 289      | 9.2      | 190            | 0.8                  | 400.0     | 240.7            | 70.0          |      |
| Recurring Profit                              | 89.4     | 69.8     | 40.9      | 61.0     | 261.3     | 125.7    | 163.4    | 147.1          | 43.6                 | 480.0     | 218.7            | 70.0          |      |
| Profit  | 113      | 3.3      | 11!       | 5.2      | 220.6     | 265      | 5.8      | 184            | 1.2                  | 450.0     | 224.4            | 60.0          |      |
| attributable to owners of parent              | 73.4     | 39.8     | 40.1      | 75.0     | 228.6     | 110.2    | 155.6    | 129.5          | 54.6                 | 450.0     | 221.4            | 60.0          |      |
| Exchange Rate                                 | ¥135.81  | ¥144.05  | ¥148.72   | ¥146.68  | ¥143.82   | ¥155.02  | ¥152.77  | ¥149.04        | ¥154.00              | ¥152.71   | ¥8.89            | ¥5.76         |      |
| Bunker Prices (All Grades)                    | \$611.22 | \$597.59 | \$642.12  | \$629.90 | \$620.83  | \$634.08 | \$629.71 | \$611.01       | \$556.87             | \$607.92  | -\$12.91         | \$8.82        |      |
| Bunker Prices (HSFO)<br>Bunker Prices (VLSFO) | -        | -        | -         | -        | -         | -        | -        | -              | \$450.00<br>\$570.00 |           | -                | -             |      |

Sensitivity to recurring profit (3 months for Q4)

Exchange rate: Approx. JPY0.41 billion increase per ¥1/\$ depreciation\*

Bunker prices: Approx. JPY0.11 billion increase per \$10/MT decrease

(\*) Equity in earnings/losses of affiliates denominated in foreign currency is translated at the average exchange rate for the period







(Upper) Revenues (Lower) Recurring Profit

Air Cargo Transportation: Based on the assumption that the transfer of shares of NCA will be completed with an effective date of March 31, 2025.

# Forecast by Segment for FY2024



|           | Operating<br>Segment | Pre            | evious Fored | cast      |                | Rev            | ised Fore | ecast   |           | Change from Prev. Forecast |
|-----------|----------------------|----------------|--------------|-----------|----------------|----------------|-----------|---------|-----------|----------------------------|
|           | (Billions of yen)    | 1H<br>(Result) | 2H           | Full-year | 1H<br>(Result) | Q3<br>(Result) | Q4        | 2Н      | Full-year | Full-year                  |
|           |                      | 92.2           | 84.8         | 177.0     | 92.2           | 44.8           | 42.9      | 87.8    | 180.0     | 3.0                        |
| Liner     | Liner Trade          | 176.6          | 28.4         | 205.0     | 176.6          | 73.5           | 11.8      | 85.4    | 262.0     | 57.0                       |
| ζo        | Air Cargo            | 92.6           | 91.4         | 184.0     | 92.6           | 49.4           | 42.9      | 92.4    | 185.0     | 1.0                        |
| Log       | Transportation       | 8.3            | 4.7          | 13.0      | 8.3            | 10.7           | -0.1      | 10.7    | 19.0      | 6.0                        |
| Logistics |                      | 401.2          | 382.8        | 784.0     | 401.2          | 213.2          | 183.5     | 396.8   | 798.0     | 14.0                       |
| S         | Logistics            | 12.4           | 9.6          | 22.0      | 12.4           | 8.3            | 1.2       | 9.6     | 22.0      | 0.0                        |
|           |                      | 271.6          | 243.9        | 515.5     | 271.6          | 134.1          | 124.8     | 258.9   | 530.5     | 15.0                       |
| Auton     | notive               | 61.6           | 48.4         | 110.0     | 61.6           | 30.0           | 23.3      | 53.4    | 115.0     | 5.0                        |
|           |                      | 323.4          | 299.1        | 622.5     | 323.4          | 152.2          | 142.8     | 295.1   | 618.5     | -4.0                       |
| Dry B     | ulk                  | 8.5            | 11.5         | 20.0      | 8.5            | 13.3           | 0.1       | 13.5    | 22.0      | 2.0                        |
| _         |                      | 91.0           | 90.5         | 181.5     | 91.0           | 43.9           | 46.5      | 90.5    | 181.5     | 0.0                        |
| Energ     | У                    | 21.8           | 20.2         | 42.0      | 21.8           | 10.5           | 11.6      | 22.2    | 44.0      | 2.0                        |
| 041       |                      | 103.4          | 103.1        | 206.5     | 103.4          | 50.4           | 56.7      | 107.1   | 210.5     | 4.0                        |
| Other     | S                    | 4.2            | 3.8          | 8.0       | 4.2            | 2.7            | 0.0       | 2.8     | 7.0       | -1.0                       |
| Elimir    | nation/              | -58.8          | -72.2        | -131.0    | -58.8          | -28.1          | -37.1     | -65.2   | -124.0    | 7.0                        |
| Corpo     | orate                | -4.4           | -5.6         | -10.0     | -4.4           | -2.1           | -4.4      | -6.6    | -11.0     | -1.0                       |
| 0         | . 15.15.45 1         | 1,316.8        | 1,223.2      | 2,540.0   | 1,316.8        | 660.1          | 603.1     | 1,263.2 | 2,580.0   | 40.0                       |
| Consc     | olidated             | 289.2          | 120.8        | 410.0     | 289.2          | 147.1          | 43.6      | 190.8   | 480.0     | 70.0                       |

(Upper) Revenues (Lower) Recurring Profit

Air Cargo Transportation: Based on the assumption that the transfer of shares of NCA will be completed with an effective date of March 31, 2025.

# **Appendix**









### ➤ 1. Air Cargo Transportation (NCA)

|                                  |      | FY2   | 2023(Res | ult)  |       |       | FY2    | 2024(Forec     | ast) |            | Change                 |
|----------------------------------|------|-------|----------|-------|-------|-------|--------|----------------|------|------------|------------------------|
|                                  | 1    | Н     | 2        | Н     | Full- | 1H(R  | esult) | 21             | Н    |            | from Prev              |
|                                  | Q1   | Q2    | Q3       | Q4    | year  | Q1    | Q2     | Q3<br>(Result) | Q4   | Full-year  | Forecast<br>(Full-year |
| Revenue                          | 77   | 7.8   | 83       | 3.3   | 161.1 | 92    | 2.6    | 92             | .4   | 185.0      | 1.0                    |
| (Billions of yen)                | 37   | 40.8  | 44.8     | 38.4  | 101.1 | 46.6  | 46.0   | 49.4           | 42.9 | 105.0      | 1.0                    |
| Recurring Profit                 | 0    | .3    | 5        | .4    | 5.7   | 8.    | .3     | 10             | .7   | 19.0       | 6.0                    |
| (Billions of yen)                | 0.4  | -0.0  | 4.9      | 0.4   | 5.7   | 3.4   | 4.8    | 10.7           | -0.1 | 19.0       | 6.0                    |
| Chargeable Weight                | 19   | 96    | 20       | 7     | 403   | 22    | 25     | 21             | .3   | 438        | -9                     |
| (1,000 tons)                     | 95   | 101   | 104      | 103   | 403   | 115   | 11     | 115            | 98   | 436        | -9                     |
| Volume (RTK)                     | 1,1  | L49   | 1,1      | .62   | 2 211 | 1,2   | 78     | 1,1            | 77   | 2.455      | -72                    |
| (mil.ton kilo)                   | 568  | 581   | 584      | 578   | 2,311 | 655   | 623    | 637            | 540  | 2,455      | -/2                    |
| Capacity (ATK)                   | 1,7  | 797   | 1,8      | 868   | 2.665 | 1,9   | 71     | 1,9            | 13   | 2.004      | -62                    |
| (mil.ton kilo)                   | 885  | 912   | 943      | 925   | 3,665 | 1,003 | 969    | 1,006          | 907  | 3,884      | -62                    |
| YIELD                            | 14   | 42    | 10       | 54    | 150   | 17    | 72     | 18             | 80   | 176        | 4                      |
| FY3/09 Q1=100                    | 141  | 143   | 174      | 154   | 153   | 173   | 172    | 184            | 175  | <b>176</b> | 4                      |
| MOPS                             | \$1  | 02    | \$1      | 05    | \$103 | \$9   | 95     | \$8            | 89   | \$92       | \$5                    |
| US\$ per bbl                     | \$92 | \$113 | \$107    | \$102 | Ψ105  | \$99  | \$92   | \$88           | \$90 | Ψ32        | 45                     |
| Utilization of the Air<br>Crafts | 10   | 08    | 10       | 04    | 106   | 11    | LO     | _              |      | _          | _                      |
| FY2020 Q1=100                    | 106  | 110   | 108      | 100   |       | 111   | 109    | 111            | -    |            |                        |

- Chargeable Weight, Volume (RTK), Capacity (ATK) and YIELD do not include sales business for our subsidiaries and partner airlines.
- Operating Time does not include dry-lease aircraft.
- Forecasts for FY2024 are based on the assumption that the transfer of shares of NCA will be completed with an effective date of March 31, 2025.



### ► 2. Logistics

|        |              | FY2022    |      | FY2 | 20223(Res | sult) |           |      |        | Change         |     |           |                         |
|--------|--------------|-----------|------|-----|-----------|-------|-----------|------|--------|----------------|-----|-----------|-------------------------|
|        |              | (Result)  | 1    | Н   | 2         | 2H    |           | 1H(R | esult) | 21             | 1   |           | from Prev.              |
|        |              | Full-year | Q1   | Q2  | Q3        | Q4    | Full-year | Q1   | Q2     | Q3<br>(Result) | Q4  | Full-year | Forecast<br>(Full-year) |
|        | TEU          | 651       | 30   | 08  | 3         | 01    | 609       | 3:   | 16     | 32             | 4   | 640       | 4                       |
| Ocean  | (1,000TEUs)  | 031       | 151  | 157 | 155       | 146   | 009       | 154  | 162    | 170            | 154 | 040       | 4                       |
| Export | Year-on-     | -10%      | -8   | %   | -5        | 5%    | -6%       | 3'   | %      | 89             | 6   | 5%        | 1%                      |
|        | Year         | -10%      | -10% | -7% | -5%       | -4%   | -070      | 2%   | 3%     | 10%            | 5%  | 3%        | 170                     |
|        | Weight       | 295       | 12   | 26  | 1.        | 50    | 275       | 1!   | 52     | 15             | 8   | 310       | 1                       |
| Air    | (1,000 tons) | 295       | 59   | 67  | 76        | 73    | 2/5       | 73   | 79     | 84             | 74  | 310       | -                       |
| Export | Year-on-     | -20%      | %    | -7% | 21        | %     | 6%        |      | 120/   | 00%            |     |           |                         |
|        | Year         |           | 17%  | -7% | 23%       | 19%   | 9%        | 2%   | % 13%  | 0%             |     |           |                         |



#### **▶** 3. Dry Bulker and Tanker - Market trend and forecast

|          |          |        | F       | Y2023 (Resul | t)     |           |                | FY2            | :024(Foreca    | ıst)   |           | Prev.<br>Forecast |
|----------|----------|--------|---------|--------------|--------|-----------|----------------|----------------|----------------|--------|-----------|-------------------|
|          |          | Q1     | Q2      | Q3           | Q4     | Full-Year | Q1<br>(Result) | Q2<br>(Result) | Q3<br>(Result) | Q4     | Full-Year | Full-year         |
|          | BDI      | 1,326  | 1,194   | 2,079        | 1,833  | 1,608     | 1,849          | 1,869          | 1,435          | 1,085  | 1,560     | 1,766             |
| Dry B    | Cape     | 15,650 | 13,414  | 28,965       | 24,456 | 20,621    | 22,701         | 24,889         | 17,792         | 11,000 | 19,095    | 22,397            |
| Bulk Ca  | Panamax  | 12,424 | 11,885  | 16,349       | 15,508 | 14,041    | 16,377         | 13,902         | 10,422         | 10,000 | 12,675    | 14,695            |
| Carriers | Handymax | 10,910 | 10,047  | 14,330       | 13,000 | 12,072    | 15,000         | 15,205         | 13,692         | 11,500 | 13,849    | 14,309            |
|          | Handy    | 10,515 | 8,877   | 13,110       | 12,037 | 11,135    | 13,052         | 13,315         | 12,150         | 9,000  | 11,879    | 12,842            |
| Tankers  | VLCC     | 39,049 | 20,469  | 38,128       | 44,424 | 35,517    | 38,067         | 28,398         | 28,099         | 32,000 | 31,641    | 40,116            |
| (ers     | VLGC     | 75,981 | 103,704 | 113,794      | 46,937 | 85,104    | 52,406         | 32,236         | 36,320         | 36,000 | 39,240    | 46,161            |

Dry Bulk Charter Market (Spot Time Charter) (Unit: \$/day)
 Cape = 5 Trade Average, Panamax = 5 Trade Average, Handy = 7 Trade Average
 Handymax = 10 Trade Average (until Aug. 2024), 11 Trade Average (from Sep. 2024)

Tanker Market (Spot Time Charter) (Unit: \$/day)
 VLCC and VLGC = Middle East Gulf - Far East trade

<sup>\*</sup> From this time onwards, we have changed the assumptions for Handymax forecasts from 10 Trade Average to 11 Trade Average



#### ▶ 4. Automotive Business

|               |     | FY  | ′2023 (Resu | ılt) |           |      |            | Change         |     |           |                        |
|---------------|-----|-----|-------------|------|-----------|------|------------|----------------|-----|-----------|------------------------|
|               | 1   | Н   | 2           | !H   |           | 1H(R | 1H(Result) |                | l   |           | from Prev.<br>Forecast |
|               | Q1  | Q2  | Q3          | Q4   | Full-year | Q1   | Q2         | Q3<br>(Result) | Q4  | Full-Year | (Full-year)            |
| All Trade     | 22  | 27  | 2           | 24   | 451       | 2    | 19         | 224            | 1   | 443       | 2                      |
| (10,000 Cars) | 112 | 115 | 121         | 103  | 451       | 112  | 108        | 117            | 107 | 443       | 2                      |
| V             | 4   | %   | -3          | 3%   | 0%        | -3   | 3%         | 0%             | )   | 20/       | 0%                     |
| Year-on-year  | 5%  | 3%  | -3%         | -4%  | 0%        | -0%  | -7%        | -3%            | 3%  | 2%        | 0%                     |

Including Intra-European Trade (incl. space-chartered trade)

## **Trends in Total Payout Ratio**



|   | FY2020 | FY2021  | FY2022  | FY2023 | FY2024<br>(Forecast /<br>as of Feb 5, 2025) |
|---|--------|---------|---------|--------|---|
| Profit attributable to owners of parent (billion yen) | 139.2  | 1,009.1 | 1,012.5 | 228.6  | 450.0                                       |
| Total Dividend Paid (billion yen)                     | 33.9   | 245.8   | 264.4   | 66.2   | 136.3 *2                                    |
| Total Share<br>Repurchase Amount<br>(billion yen)     | _      | _       | _       | 200.0  | 125.0 *3                                    |
| Full-year dividend per share (Yen)                    | ¥67 *1 | ¥483 *1 | ¥520    | ¥140   | ¥310  |
| Dividend Payout Ratio                                 | 24%    | 24%     | 26%     | 30%    | 30%   |
| Total Payout Ratio                                    | 24%    | 24%     | 26%     | 116%   | 58% *2                                      |

<sup>\*1</sup> Adjusted to reflect a 3-for-1 common stock split conducted with an effective date of October 1, 2022.

<sup>\*2</sup> Calculated based on the number of shares excluding the number of shares of treasury stock acquired by January 31, 2025.

<sup>\*3</sup> As of January 31, 2025



Financial Results for FY 2024 3rd Quarter

January 31, 2025

# Index



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# 1. FY2024 3rd Quarter Results



#### Outline

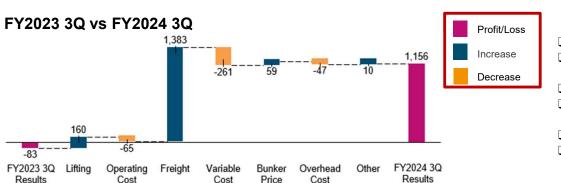
While the increase in vessel supply continued, spot freight rate remained firm with stable cargo movement. In Q3, ONE's profit was US\$1,156 million, significantly improved from the same quarter of the last year on a year-on-year basis.

- The Asia-North America trade saw stable cargo movement driven by strong consumer spending, in addition to concern about supply chain disruption due to the labor negotiation in the East Coast and Gulf ports. The Asia-Europe trade also experienced strong cargo movement.
- Rerouting vessels round the Cape of Good Hope (CoGH) persists due to the unstable geopolitical situation.
- As a result, there was no significant change in overall supply-demand situation, while spot freight rate declined from the 2nd quarter.

#### FY2024 3rd quarter results and PL analysis

(Unit: Million US\$)

|                           | FY2023       |              |               |               |                  | FY2024       |              |               |               |                  | 3Q Results to<br>2Q Result |               | 3Q Results to FY2023 3Q |               |
|---------------------------|--------------|--------------|---------------|---------------|------------------|--------------|--------------|---------------|---------------|------------------|----------------------------|---------------|-------------------------|---------------|
|                           | 1Q<br>Result | 2Q<br>Result | 1H<br>Results | 3Q<br>Results | 1Q-3Q<br>Results | 1Q<br>Result | 2Q<br>Result | 1H<br>Results | 3Q<br>Results | 1Q-3Q<br>Results | Change                     | Change<br>(%) | Change                  | Change<br>(%) |
| Revenue                   | 3,765        | 3,549        | 7,314         | 3,357         | 10,671           | 4,211        | 5,864        | 10,075        | 4,846         | 14,921           | -1,018                     | -17%          | 1,489                   | 44%           |
| EBITDA                    | 770          | 436          | 1,206         | 170           | 1,376            | 1,217        | 2,386        | 3,603         | 1,583         | 5,186            | -803                       | -34%          | 1,413                   | 831%          |
| EBIT                      | 385          | 31           | 416           | -248          | 168              | 667          | 1,865        | 2,532         | 1,049         | 3,581            | -816                       | -44%          | 1,297                   | -             |
| Profit/Loss               | 513          | 187          | 700           | -83           | 617              | 779          | 1,999        | 2,778         | 1,156         | 3,935            | -843                       | -42%          | 1,239                   | -             |
| Bunker Price (US\$/MT)    | \$590        | \$565        | \$577         | \$625         | \$593            | \$594        | \$585        | \$589         | \$557         | \$578            | -\$28                      | -5%           | -\$68                   | -11%          |
| Bunker consumption (K MT) | 799          | 862          | 1,661         | 859           | 2,520            | 900          | 969          | 1,869         | 950           | 2,820            | -19                        | -2%           | 91                      | 11%           |
| Lifting (K TEU)           | 2,825        | 3,087        | 5,911         | 3,105         | 9,017            | 3,142        | 3,291        | 6,433         | 3,246         | 9,679            | -45                        | -1%           | 141                     | 5%            |



Lifting : Increased with stable cargo movement

Operating Cost : Increased ship costs and bunker consumption due to ships

routing via the CoGH

Freight : Improved mainly in east-west bound trades

: Increased due to higher container handling costs and container

repositioning costs

☐ Bunker Price : Decreased Year on Year☐ Overhead Cost : Increased Year on Year

Variable Cost

# 2. Liftings, Utilization and Freight Index in Major Trades



|                                  |                    | FY2023  |         |         |         |         |         |           |  |  |
|----------------------------------|--------------------|---------|---------|---------|---------|---------|---------|-----------|--|--|
| Liftings / Utilization by Trades |                    |         | 2Q      | 1H      | 3Q      | 4Q      | 2H      | Full Year |  |  |
|                                  |                    | Results   |  |  |
| Asia - North America             | Lifting (1,000TEU) | 578     | 706     | 1,284   | 653     | 616     | 1,269   | 2,553     |  |  |
| Eastbound                        | Utilization        | 82%     | 95%     | 89%     | 94%     | 97%     | 96%     | 92%       |  |  |
| Asia - Europe                    | Lifting (1,000TEU) | 385     | 434     | 819     | 382     | 382     | 764     | 1,584     |  |  |
| Westbound                        | Utilization        | 94%     | 92%     | 93%     | 90%     | 93%     | 91%     | 92%       |  |  |
|                                  |                    |         |         | -       |         |         |         | _         |  |  |

| FY2024  |         |         |         |  |  |  |  |  |
|---------|---------|---------|---------|--|--|--|--|--|
| 1Q      | 2Q      | 1H      | 3Q      |  |  |  |  |  |
| Results | Results | Results | Results |  |  |  |  |  |
| 673     | 730     | 1,403   | 713     |  |  |  |  |  |
| 100%    | 100%    | 100%    | 100%    |  |  |  |  |  |
| 434     | 451     | 886     | 418     |  |  |  |  |  |
| 100%    | 97%     | 98%     | 93%     |  |  |  |  |  |

| Asia-North America | Lifting (1,000TEU) | 291 | 295 | 586 | 327 | 295 | 621 | 1,208 |
|--------------------|--------------------|-----|-----|-----|-----|-----|-----|-------|
| Westbound          | Utilization        | 44% | 40% | 42% | 46% | 49% | 48% | 45%   |
| Asia-Europe        | Lifting (1,000TEU) | 240 | 221 | 461 | 232 | 238 | 470 | 931   |
| Eastbound          | Utilization        | 54% | 45% | 49% | 50% | 55% | 52% | 51%   |

| 290 | 281 | 571 | 271 |
|-----|-----|-----|-----|
| 43% | 39% | 41% | 40% |
| 245 | 244 | 490 | 237 |
| 48% | 45% | 46% | 47% |

(Unit: 100 = average freight rates as of FY2018 1Q)

|                         | FY2023  |         |         |         |         |         |           |  |
|-------------------------|---------|---------|---------|---------|---------|---------|-----------|--|
| Freight Index by Trades | 1Q      | 2Q      | 1H      | 3Q      | 4Q      | 2H      | Full Year |  |
|                         | Results   |  |
| Asia - North America    | 126     | 109     | 117     | 108     | 135     | 121     | 119       |  |
| Eastbound               | 120     | 109     | 117     | 100     | 133     | 121     | 119       |  |
| Asia - Europe           | 139     | 116     | 127     | 106     | 183     | 144     | 135       |  |
| Westbound               | 139     | 110     | 127     | 100     | 103     | 144     | 133       |  |

| FY2024  |             |         |         |  |  |  |  |  |  |
|---------|-------------|---------|---------|--|--|--|--|--|--|
| 1Q      | 1Q 2Q 1H 3Q |         |         |  |  |  |  |  |  |
| Results | Results     | Results | Results |  |  |  |  |  |  |
| 137     | 195         | 167     | 159     |  |  |  |  |  |  |
| 201     | 293         | 248     | 218     |  |  |  |  |  |  |

- Liftings, Utilization: In the North America eastbound trade, cargo movement slowed down initially, but recovered in the latter half of the quarter, boosted by concern over the potential strike in the East Coast and Gulf ports. In the Asia-Europe westbound trade, the advanced cargo rush for the holiday season in the 2nd Quarter led to a slowdown in cargo movement at the beginning of the 3rd Quarter, but cargo demand recovered gradually in November and December.
- Freight Index: Spot freight rates decreased in both the North America eastbound trade and the Asia-Europe westbound trade from the 2nd quarter, while they were much higher from the same quarter of the last year.

# 3. FY2024 Full Year Forecast



#### Outline

Full-year results for FY 2024 are expected to show a profit of US\$4,034 million, exceeding the previous forecast by US\$939 million, supported by the solid results up to the 3rd quarter.

- With the traditional slack season approaching, slow down in cargo movement is expected, coupled with increasing uncertainty in the business environment.
- While the supply-demand balance is softening, it is expected to recover gradually after the Lunar New Year.
- ONE will monitor evolving conditions and maintain agile and efficient operations, with a focus on delivering high quality service to customers.

#### FY2024 Full Year Forecast

(Unit: Million US\$)

|             | FY2024 (Previous Forecast) |          |           | FY2024 (Latest Forecast) |         |           |           |           | Full Year |        |
|-------------|----------------------------|----------|-----------|--------------------------|---------|-----------|-----------|-----------|-----------|--------|
|             | 1H                         | 2H       | Full Year | 1H                       | 3Q      | 4Q        | 2H        | Full Year | Changa    | Change |
|             | Results                    | Forecast | Forecasts | Results                  | Results | Forecasts | Forecasts | Forecasts | Change    | (%)    |
| Revenue     | 10,075                     | 8,000    | 18,075    | 10,075                   | 4,846   | 4,100     | 8,946     | 19,021    | 946       | 5%     |
| EBITDA      | 3,603                      | 1,250    | 4,853     | 3,603                    | 1,583   | 600       | 2,183     | 5,786     | 933       | 19%    |
| EBIT        | 2,532                      | 210      | 2,742     | 2,532                    | 1,049   | 50        | 1,099     | 3,631     | 889       | 32%    |
| Profit/Loss | 2,778                      | 317      | 3,095     | 2,778                    | 1,156   | 100       | 1,256     | 4,034     | 939       | 30%    |

|             | FY            | /2023 (Actua  | Full Year            |        |               |
|-------------|---------------|---------------|----------------------|--------|---------------|
|             | 1H<br>Results | 2H<br>Results | Full Year<br>Results | Change | Change<br>(%) |
| Revenue     | 7,314         | 7,221         | 14,536               | 4,485  | 31%           |
| EBITDA      | 1,206         | 838           | 2,044                | 3,742  | 183%          |
| EBIT        | 416           | -24           | 392                  | 3,239  | 827%          |
| Profit/Loss | 700           | 274           | 974                  | 3,061  | 314%          |

# 4. ONE's Response to Recent Changes in the Business Environment



#### Events

- ➤ Cargo movements from Asia to North America in October and November increased by 15% year-on-year. While cargo movement peaked in September and subsequently declined, strong consumer spending and front loading in anticipation of possible disruption at the US East Coast and Gulf ports had an impact on cargo movement. Concern about the potential strike at the East Coast and Gulf ports also led to a shift of some cargo to the West coast ports.
- ➤ Cargo movements from Asia to Europe increased by 18% in October year-on-year. This strong movement was driven by easing inflation, sustained growth in consumer spending, and front loading ahead of the Lunar New Year.
- ➤ While the oversupply of vessels continued, the prolonged rerouting of vessels round the CoGH and worsening port congestion absorbed the excess capacity to some extent.



# ONE's response

- ➤ Implemented flexible counter measures to minimize supply chain disruptions caused by the situation in the Red Sea/Gulf of Aden.
- ➤ Continuous review of cargo portfolio to enhance yield management and maximize profitability.
- ➤ Adjusted vessel schedules to minimize disruptions caused by possible strike actions at the US East Coast and Gulf ports.
- ➤ Continued preparations for the launch of new products in 2025, while optimizing existing services to respond to market demands.
- ➤ Deployed extra loaders in several trades to respond to strong cargo demand.



Maximize operational efficiency through flexible vessel deployment and optimization of container flow

# 5. Reference (Fleet Structure, Service Structure & New Order)

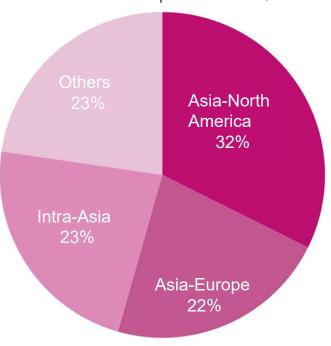


#### Fleet Structure

| !         |    |           |                | 1) As of end of<br>Sep 2024 | 2) As of end of<br>Dec 2024 | 2)-1)  |
|-----------|----|-----------|----------------|-----------------------------|-----------------------------|--------|
| 20,000TEU | >= |           | Capacity (TEU) | 264,600                     | 264,600                     | 0      |
|           |    |           | Vessels        | 12                          | 12                          | 0      |
| 10,500TEU | -  | 20,000TEU | Capacity (TEU) | 657,920                     | 657,920                     | 0      |
|           |    |           | Vessels        | 47                          | 47                          | 0      |
| 9,800TEU  | -  | 10,500TEU | Capacity (TEU) | 110,200                     | 110,200                     | 0      |
|           |    |           | Vessels        | 11                          | 11                          | 0      |
| 7,800TEU  | -  | 9,800TEU  | Capacity (TEU) | 329,257                     | 329,257                     | 0      |
|           |    |           | Vessels        | 37                          | 37                          | 0      |
| 6,000TEU  | -  | 7,800TEU  | Capacity (TEU) | 227,702                     | 241,640                     | 13,938 |
|           |    |           | Vessels        | 34                          | 36                          | 2      |
| 5,200TEU  | -  | 6,000TEU  | Capacity (TEU) | 28,116                      | 28,116                      | 0      |
|           |    |           | Vessels        | 5                           | 5                           | 0      |
| 4,600TEU  | -  | 5,200TEU  | Capacity (TEU) | 78,068                      | 78,068                      | 0      |
|           |    |           | Vessels        | 16                          | 16                          | 0      |
| 4300TEU   | -  | 4,600TEU  | Capacity (TEU) | 62,872                      | 58,474                      | -4,398 |
|           |    |           | Vessels        | 14                          | 13                          | -1     |
| 3,500TEU  | -  | 4,300TEU  | Capacity (TEU) | 58,813                      | 62,356                      | 3,543  |
|           |    |           | Vessels        | 14                          | 15                          | 1      |
| 2,400TEU  | -  | 3,500TEU  | Capacity (TEU) | 84,580                      | 100,446                     | 15,866 |
|           |    |           | Vessels        | 31                          | 37                          | 6      |
| 1,300TEU  | -  | 2,400TEU  | Capacity (TEU) | 18,482                      | 22,385                      | 3,903  |
|           |    |           | Vessels        | 11                          | 13                          | 2      |
| 1,000TEU  | -  | 1,300TEU  | Capacity (TEU) | 12,892                      | 13,928                      | 1,036  |
|           |    |           | Vessels        | 12                          | 13                          | 1      |
| 0TEU      | -  | 1,000TEU  | Capacity (TEU) | 0                           | 0                           | 0      |
|           |    |           | Vessels        | 0                           | 0                           | 0      |
| ıl        |    |           | Capacity (TEU) | 1,933,502                   | 1,967,390                   | 33,888 |
|           |    |           | Vessels        | 244                         | 255                         | 11     |

#### Service Structure

(FY2024 3Q Structure of dominant and non-dominant space allocation)

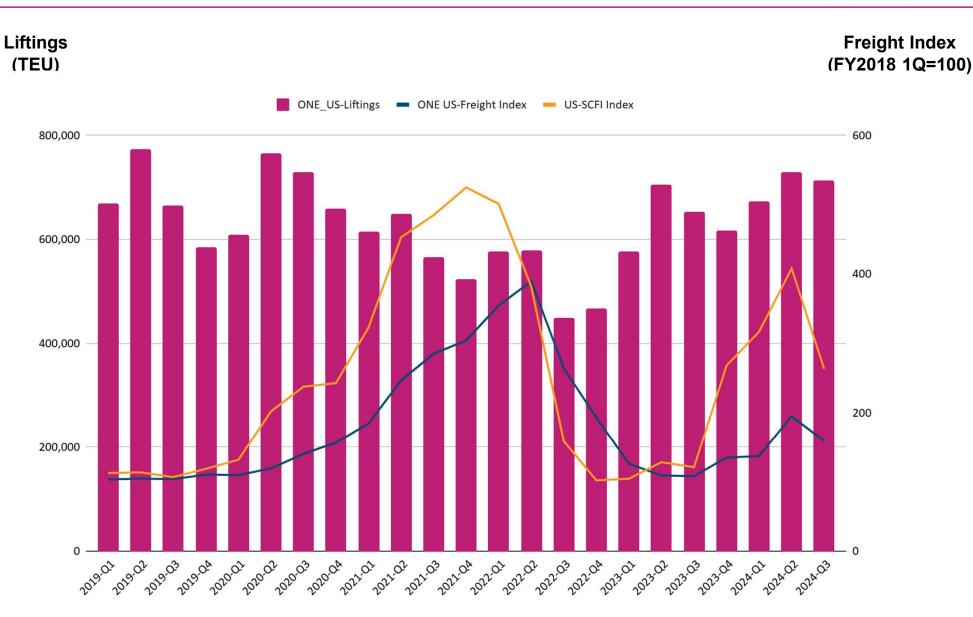


## Current Orders of New Vessels(Including Long-Term Chartered Vessels)

|                             | As of end of | Delivered in 3Q | New Order in 3Q | As of end of |
|-----------------------------|--------------|-----------------|-----------------|--------------|
|                             | Sep 2024     | FY2024          | FY2024          | Dec 2024     |
| No. of Order Book (Vessels) | 52           | 0               | 0               | 52           |

# 6. Appendix Change of Demand and Freight index









#### Legal Disclaimer

The above statements and any others in this document that refer to future plans, earning forecasts, strategy, policy and expectations are "forward-looking statements", which are made based on the information currently available and certain assumptions. Words such as, without limitation, "anticipates," "estimates," "expects," "intends," "goals," "plans," "believes," "seeks," "continues," "may," "will," "should," and variations of such words and similar expressions are intended to identify such forward-looking statements. Our actual results, performance or achievements may differ materially from those indicated by these forward-looking statements as a result of various uncertainties and variable factors. Factors which could cause inconsistency between such forward-looking statements in this document and our actual results include, but not limited to, material changes in the shipping markets, fluctuation of currency exchange rates, interest rates, and bunker oil prices. You can refer the detail to security reports, which is available on EDINET (http://info.edinet-fsa.go.jp/).

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