

Positions, Duties and Responsibilities of Directors, Audit & Supervisory Board Members and Corporate Officers

Yasumi Kudo	Chairman, Representative Director, Chairman Corporate Officer	
Tadaaki Naito	President, Representative Director, President Corporate Officer	Oversees Creative Solutions Group
Hitoshi Nagasawa	Representative Director, Executive Vice-President Corporate Officer	Chairman of Tramp Shipping Strategy Committee Oversees Energy Division (Energy Division: Tramp Co-ordination Group, Energy Co-ordination Group, Tanker Group, LNG Group, Offshore Business Group and Fuel Group) Oversees Dry Bulk Division (Dry Bulk Division: Tramp Co-ordination Group, Dry Bulk Marine Quality Control Group, Iron Ore & Coal Group, Global Mineral Resources Group, Forest Products Group, Steaming Coal Group, Trumper Group and Bulk & Projects Carriers Group)
Koichi Chikaraishi	Representative Director, Senior Managing Corporate Officer	Customer Relations Officer Special matters assigned by the President regarding Logistics, Project Cargo and Trading Firms Oversees Automotive Transportation Headquarters (Automotive Transportation Headquarters: Car Carrier Group No.1, Car Carrier Group No.2, Auto-Logistics Group and Automotive Quality Control Group)
Hidetoshi Maruyama	Director, Senior Managing Corporate Officer	Chairman of Group IT Strategy Committee, Chief Information Officer Chief Executive of Technical Headquarters (Technical Headquarters: Marine Group, Technical Group, Environment Group, Creative Solutions Group and Technical HQ Management Group) Executive Chief of Environmental Management, Chairman of Technology Strategy Committee Special matters assigned by the President regarding Domestic Harbour Oversees Information Planning Group, Marine Group, Technical Group, Environment Group and Technical HQ Management Group Assists the Director who oversees Creative Solutions Group
Yoshiyuki Yoshida	Director, Senior Managing Corporate Officer	Chief Compliance Officer Chief Executive of General Affairs Headquarters (General Affairs Headquarters: General Affairs Group, Maritime Museum Group, Secretary Group, Human Resources Group, Internal Audit Chamber and Legal & Fair Trade Promotion Group) Special matters assigned by the President regarding Group Management Oversees Maritime Museum Group, Internal Audit Chamber and Legal & Fair Trade Promotion Group In charge of General Affairs Group, Secretary Group and Human Resources Group
Eiichi Takahashi	Director, Senior Managing Corporate Officer	Chief Financial Officer Chief Executive of Management Planning Headquarters (Management Planning Headquarters: Corporate Communication Group, IR Group, Research Group, Government and Industrial Affairs Group, Corporate Planning Group, Group Management Promotion Group, Accounting Group, Finance Group and Cruise Enterprise Group) Oversees Corporate Communication Group, IR Group, Research Group, Government and Industrial Affairs Group, Corporate Planning Group, Group Management Promotion Group and Cruise Enterprise Group In charge of Accounting Group and Finance Group
Naoya Tazawa	Director	
Yukio Okamoto	Chief Outside Director (Part-time)	Independent Director
Yoshihiro Katayama	Outside Director (Part-time)	Independent Director
Hiroko Kuniya	Outside Director (Part-time)	Independent Director
Hitoshi Oshika	Managing Corporate Officer	President and Chief Executive Officer of NIPPON CARGO AIRLINES CO., LTD.
Tomoyuki Koyama	Managing Corporate Officer	Assists the Director who oversees Marine Group Assists the Director who is in charge of Human Resources Group (matters related to personnel affairs and operation of seafarers)
Akira Kono	Managing Corporate Officer	Chief Executive of Energy Division Oversees Tramp Co-ordination Group (matters related to the Energy Division), Energy Co-ordination Group, Tanker Group and Fuel Group In charge of LNG Group and Offshore Business Group, and Middle-East Region
Hiroki Harada	Managing Corporate Officer	Deputy Chief Information Officer Chief Executive of Global Logistic Services Headquarters (Global Logistic Services Headquarters: Logistics & Container Trade Coordination Group, Harbour Group and Air Freight Business Group) In charge of Information Planning Group, Logistics & Container Trade Coordination Group, Harbour Group, Air Freight Business Group, Yokohama Branch, Kansai Branch, and Latin America Region
Noriko Miyamoto	Managing Corporate Officer	In charge of Corporate Communication Group, IR Group, Research Group and Government and Industrial Affairs Group
Takaya Soga	Managing Corporate Officer	Chief Executive of Automotive Transportation Headquarters (Automotive Transportation Headquarters: Car Carrier Group No.1, Car Carrier Group No.2, Auto-Logistics Group and Automotive Quality Control Group) Oversees Car Carrier Group No.1, Car Carrier Group No.2, Auto-Logistics Group and Automotive Quality Control Group In charge of Nagoya Branch, Russia Region and Africa Region
Koichi Uragami	Managing Corporate Officer	Chief Executive of Dry Bulk Division Oversees Tramp Co-ordination Group, Dry Bulk Marine Quality Control Group, Iron Ore & Coal Group, Forest Products Group, Steaming Coal Group, Trumper Group and Bulk & Projects Carriers Group) In charge of Global Mineral Resources Group, Kyushu Branch and India Region
Svein Steimler	Corporate Officer	President and CEO of NYK GROUP EUROPE LTD.
Kobune Goto	Corporate Officer	In charge of Marine Group
Shohei Yamamoto	Corporate Officer	In charge of Corporate Planning Group, Group Management Promotion Group and Cruise Enterprise Group
Yutaka Higurashi	Corporate Officer	Deputy Chief Compliance Officer In charge of Maritime Museum Group, Internal Audit Chamber and Legal & Fair Trade Promotion Group
Tomoo Kitayama	Corporate Officer	Assists the Director who oversees Technical Group In charge of Environment Group, Creative Solutions Group and Technical HQ Management Group
Nobuhiro Kashima	Corporate Officer	In charge of Tramp Co-ordination Group, Dry Bulk Marine Quality Control Group and Panamax Group
Toru Kamiyama	Corporate Officer	Director and Senior Managing Executive Officer of YUSEN LOGISTICS CO, LTD.
Hemant Pathania	Corporate Officer	Managing Director and COO of NYK SHIPMANAGEMENT PTE. LTD.
Masashi Suda	Corporate Officer	Director of NYK BULK & PROJECTS CARRIERS LTD. In charge of Trumper Group and Bulk & Projects Carriers Group
Shinya Hitomi	Corporate Officer	In charge of Energy Co-ordination Group, Tanker Group and Fuel Group
Taizo Yoshida	Corporate Officer	In charge of Technical Group General Manager of Technical Group
Akihiro Yoshida	Corporate Officer	In charge of Iron Ore & Coal Group and Forest Products Group
Kotaro Seki	Corporate Officer	In charge of Car Carrier Group No.1, Car Carrier Group No.2, Auto-Logistics Group and Automotive Quality Control Group General Manager of Car Carrier Group No.1, Car Carrier Group No.2
Lee Check Poh	Corporate Officer	Executive Officer of YUSEN LOGISTICS CO, LTD.
Yoko Wasaki	Audit & Supervisory Board Member (Full-time)	
Hiroshi Hiramatsu	Audit & Supervisory Board Member (Full-time)	
Toshio Mita	Outside Audit & Supervisory Board Member (Part-time), Independent Auditor	
Hirohide Yamaguchi	Outside Audit & Supervisory Board Member (Part-time), Independent Auditor	